DELAWARE RIVER AND BAY AUTHORITY
BUDGET & FINANCE COMMITTEE MEETING
Delaware River and Bay Authority
Delaware Memorial Bridge Complex
September 15, 2026

A public meeting of The Delaware River and Bay Authority's Budget & Finance Committee Meeting was conducted in person and via Teams on Tuesday, September 15, 2026, at the Cape May Ferry Terminal, located at 1200 Lincoln Boulevard, Cape May, NJ 08204.

Commissioners of New Jersey	**Commissioners of Delaware**
Committee Chair Baldini- TEAMS	Committee Vice-Chair Houghton
Commissioner Wilson, Comm. Member	Commissioner Carey- TEAMS
Commissioner Behnke, Comm. Member	Commissioner Faust
Commissioner McCann	Commissioner Lin, Comm. Member
Commissioner Mehaffey	Commissioner Tucker, Comm. Member- ABSENT
Chairperson Ransome	Vice-Chairperson Ratchford

Legal Counsel	Legal Counsel
Phil Norcross– NJ	Kate Betterly – DE

Governors' Representatives

Mike Eleneski – NJ (TEAMS)
Jasmine Minhas- DE (absent) * came into TEAMS at 10:11 a.m.

Staff

Joel Coppadge
Ceil Smith
Charlotte Crowell
Victor Ferzetti
Vince Meconi
Gerry Owens
Michelle Warner
TJ Murray
James Salmon
Jennifer Thevar
Kyle Bickhart
Andrew Houghton
Jennifer Oberle-Howard
Vanessa Phillips
Marcus Hillman

1. Committee Vice Chair Houghton opened the Budget & Finance Committee meeting at Approximately 9:31 a.m. The Assistant Secretary reported that the public meeting of the Budget & Finance Committee had been duly notified in accordance with the Authority's Freedom Information Regulations, read the Statement of Notice, and called the roll.

2. Committee Vice Chair Houghton called for a voice vote to accept the Budget & Finance Committee Minutes from July 21, 2026. Commissioner Houghton made a motion, Commissioner Behnke seconded, and the Committee Minutes were accepted.

3. Discussion Items: Staff

   Final 1-year extension of Contract CMLF-22-50 with Diesel Direct (formerly PAPCO/World Fuel Services) for purchases of Bulk Fuel

   First of two available 1-year extensions of Contract CS-22-01 with Public Resources Advisory Group, Inc. (PRAG) for Municipal Advisory Services

4. Resolutions: Staff

   RESOLUTION 26-37 - AUTHORIZING AUTHORITY EXPENDITURES PURSUANT TO RESOLUTION 24-17 FOR THE PERIOD JANUARY 1, 2026, THROUGH DECEMBER 31, 2026

Chief Financial Officer Victor Ferzetti presented the Resolution.

With no questions, Committee Vice Chair Houghton called for a motion to move RESOLUTION 26-37 to the Board for consideration. Commissioner Houghton motioned and Commissioner Behnke seconded and the resolution was moved to the full board.

RESOLUTION 26-38 – AUTHORIZING AN AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND DSC SOLUTIONS TO PROVIDE AIRPORT JANITORAL SERVICES

Chief Financial Officer Victor Ferzetti presented the Resolution.

With no questions, Committee Vice Chair Houghton called for a motion to move RESOLUTION 26-38 to the Board for consideration. Commissioner Houghton motioned and Commissioner Behnke seconded and the resolution was moved to the full board.

RESOLUTION 26-39 – ADOPTION OF A STATEMENT OF POLICY RELATING TO PROCEDURES FOR NO-BID SITUATIONS FOR DRY-DOCKING REPAIR PROJECTS

Chief Financial Officer Victor Ferzetti presented the Resolution.

With no questions, Committee Vice Chair Houghton called for a motion to move RESOLUTION 26-39 to the Board for consideration. Commissioner Houghton motioned and Commissioner Wilson seconded and the resolution was moved to the full board.

5. Staff

Committee Vice Chair Houghton inquired about this year's community contribution process.

Chief Financial Officer Ferzetti reminded the Board that each state has $100,000 annually allotted for qualifying charitable requests. Organizational contributions are capped at $10,000 and submissions are reviewed for non-profit status. Anything not spent in the calendar year does not rollover but expires.

6. Meeting Adjournment — Vice Chairperson Houghton

Committee Vice Chair Houghton moved for the adjournment of the Budget & Finance Committee and Commissioner Wilson seconded. The Budget & Finance Committee adjourned at 9:49 a.m.

DELAWARE RIVER AND BAY AUTHORITY
ECONOMIC DEVELOPMENT COMMITTEE MEETING
Delaware River and Bay Authority
Delaware Memorial Bridge Complex
September 15, 2026

A public meeting of The Delaware River and Bay Authority's Economic Development Committee Meeting was conducted in person and via Teams on Tuesday, September 15, 2026, at the Cape May Ferry Terminal, located at 1200 Lincoln Boulevard, Cape May, NJ 08204.

Commissioners of New Jersey	**Commissioners of Delaware**
Committee Vice Chair Baldini- TEAMS	Committee Chair Houghton
Commissioner Wilson, Comm. Mbr.	Commissioner Carey, Comm. Mbr - TEAMS
Commissioner Behnke	Commissioner Faust
Commissioner McCann	Commissioner Lin
Commissioner Mehaffey, Comm. Mbr.	Commissioner Tucker, Comm. Mbr.- ABSENT
Chairperson Ransome	Vice-Chairperson Ratchford

Legal Counsel	Legal Counsel
Phil Norcross – NJ	Kate Betterly – DE

Governors' Representatives
Mike Eleneski – NJ (TEAMS)
Jasmine Minhas- DE (absent) * came into TEAMS at 10:11 a.m.

Staff
Joel Coppadge
Ceil Smith
Charlotte Crowell
Victor Ferzetti
Vince Meconi
Gerry Owens
Michelle Warner
TJ Murray
James Salmon
Jennifer Thevar
Kyle Bickhart
Andrew Houghton
Jennifer Oberle-Howard
Vanessa Phillips
Marcus Hillman

1. Chairperson Houghton opened the Economic Development Committee meeting at approximately 9:49 a.m. The Deputy Executive Director (DED) reported that the public meeting of the Economic Development Committee had been duly notified in accordance with the Authority's Freedom of Information Regulations, read the Statement of Notice, and called the roll.

2. Chairperson Houghton called for a motion to accept the Economic Development Committee Minutes from the July 21, 2026 meeting. Committee Member Wilson made a motion, Committee Member Mehaffey seconded, and the Committee Minutes were accepted.

3. Resolutions:

RESOLUTION 26-40- AUTHORIZES A LEASE AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND LEWIS TREE SERVICE AT THE MILLVILLE AIRPORT

Mike Porch presented the resolution. After satisfying concerns about property scope and condition from Committee Member Mehaffey, there were no additional questions.

Chairperson Houghton called for a motion to move RESOLUTION 26-40 to the Board for consideration. Committee Member Mehaffey made a motion and Committee Member Behnke seconded and the resolution will be moved to the full board for consideration.

RESOLUTION 26-41– AUTHORIZING A LEASE AND OPERATING AGREEMENT FOR FOOD, BEVERAGE, AND RETAIL CONCESSION BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND HEART FULL OF SOUL, LLC, DBA: SKY+GO, AT THE NEW CASTLE AIRPORT.

Mike Porch presented the resolution. Commissioner Lin asked about the current vending operations; Deputy Executive Director Smith and Chief Financial Officer Ferzetti assured her they would stay and this new "grab and go" experience will complement those selections. Operating hours will be mostly morning to early evening.

Chairperson Houghton called for a motion to move RESOLUTION 26-41 to the Board for consideration. Committee Member Mehaffey made a motion and Committee Member Wilson seconded and the resolution will be moved to the full board for consideration.

4. Discussion Items — Staff

5. Executive Session — Staff

6. Meeting Adjournment — Chairperson Houghton

Chairperson Houghton adjourned the Economic Development Committee at 9:59 a.m. Motion made by Committee Member Mehaffey and seconded by Committee Member Wilson.

DELAWARE RIVER AND BAY AUTHORITY

PERSONNEL COMMITTEE MEETING
Tuesday September 15, 2026
Cape May Ferry Terminal
Cape May New Jersey

A public meeting of The Delaware River and Bay Authority's Projects Committee Meeting was conducted in person and via Teams on Tuesday, September 15, 2025, from the Cape May Ferry Terminal Cape May, New Jersey.

New Jersey Commissioners
Committee Chair Behnke
Commissioner McCann, Comm. Mbr.
Commissioner Baldini, Comm. Mbr. – TEAMS
Commissioner Behnke
Commissioner Wilson

Delaware Commissioners
Committee Vice-Chair Carey-TEAMS
Commissioner Faust, Committee Member
Commissioner Houghton, Comm. Mbr.
Commissioner Lin
Commissioner Tucker-Comm. Mbr. ABSENT

Chairman Ransome

Vice-Chairman Ratchford

Legal Counsel
Phil Norcross– NJ
Kate Betterly– DE

Governors' Representatives
Mike Eleneski – NJ - TEAMS

Jasmine Minhas – DE- TEAMS

Staff
Joel Coppadge
Ceil Smith
Victor Ferzetti
Vince Meconi
Charlotte Crowell
Gerry Owens
Michelle Warner
Marcus Hillman
Jim Salmon
TJ Murray
Jen Thevar
Kyle Bickhart
Andy Houghton
Jen Oberle-Howard
Heath Gehrke
Mike Porch
Vanessa Phillips

Guests

1. Committee Chair Behnke opened the Personnel Committee meeting at 9:59 am.

2. Committee Chair Behnke called for a motion to accept the Personnel Committee Minutes from July 21st, 2026. Committee Member Houghton made a motion, Committee Member McCann seconded, and the Committee Minutes were accepted.

3. Resolutions

   CHRO Crowell shared that the Delaware River and Bay Authority reviews the plan designs every year, and that they are presenting changes to the Dental plan. The DRBA has (2) dental plans that are paid one hundred percent by the DRBA. She proposed adding a voluntary buy-up option to the current self-insured dental benefit plan, offering more flexibility for full-time employees, and to purchase at the employee's expense an enhancement to the existing base dental plan

- **Resolution 26-46: Authorization of modifications to the benefits plan design.**

CHRO Crowell presented a recommendation for the DRBA to incorporate the following plan design modifications:

The self-insured dental plan will continue to include a base plan paid 100% by the Authority to the active full-time employees and retirees and will have added a voluntary buy-up plan for active full-time employees only who will pay their share of the cost difference above the base plan cost; the dental plan design changes are as follows:

- Increase the yearly maximum for services per individual from $1,500 to $2;000.
- Addition of orthodontic coverage for all adults regardless of age to include a lifetime maximum of $3,000.
- Addition of a plan rider to include language to provide for Women's Health Benefits.
- Addition of a plan rider to include language to exclude any basic and preventative services from the calendar year maximums.

The following enhancements will be added to the "base" plan for our current dental plan which is paid 100% by the Authority:

- Addition of a plan rider to include language to provide for Women's Health Benefits.
- Addition of a plan rider to include language to exclude any basic and preventative services from the calendar year maximums.

Commissioner Faust asked for confirmation that these changes have been included in the budget of which Charlotte confirmed. Victor Ferzetti added that this will cost an extra $27,000 and has been included, once approved by the Board. Commissioner Mehaffey asked if this could be included in collective bargaining agreements, and Charlotte responded that

our unions do not negotiate for benefits. These changes will allow the DRBA to remain competitive and keep up with industry trends.

Committee Chair Behnke called for a motion to accept the resolution to which Committee Member Faust made a motion, seconded by Committee Member McCann and Personnel Committee concurred with the recommendation to accept and authorize the action to be presented to the full Board of Commissioners later today.

4. With no further business to discuss, Committee Chair Behnke called for a motion to adjourn; Committee Member Faust made a motion and Committee Member McCann seconded, and the Personnel Committee adjourned at 10:06 am.

DELAWARE RIVER AND BAY AUTHORITY

PROJECTS COMMITTEE MEETING
Tuesday September 15, 2026
Cape May Ferry Terminal
Cape May, New Jersey

A public meeting of The Delaware River and Bay Authority's Projects Committee Meeting was conducted in person and via Teams on Tuesday, September 15, 2026, from the Cape May Ferry Terminal, Cape May New Jersey.

New Jersey Commissioners
Committee Chair Mehaffey
Commissioner McCann, Comm. Mbr.
Commissioner Baldini, Comm. Mbr. TEAMS
Commissioner Behnke
Commissioner Wilson

Delaware Commissioners
Committee Vice-Chair Tucker-ABSENT
Commissioner Faust, Comm. Mbr.
Commissioner Houghton, Comm. Mbr.
Commissioner Carey - TEAMS
Commissioner Lin

Chairman Ransome

Vice-Chairman Ratchford

Legal Counsel
Phil Norcross– NJ
Kate Betterly– DE

Governors' Representatives
Mike Eleneski – NJ - TEAMS

Jasmine Minhas – DE-TEAMS

Staff
Joel Coppadge
Ceil Smith
Victor Ferzetti
Vince Meconi
Charlotte Crowell
Gerry Owens
Michelle Warner
Marcus Hillman
Jim Salmon
TJ Murray
Jen Thevar
Kyle Bickhart
Andy Houghton
Jen Oberle-Howard
Heath Gehrke
Mike Porch
Vanessa Phillips

Guests

Committee Chair Mehaffey opened the Projects Committee meeting at 10:06 a.m.

1. Committee Chair Mehaffey called for a motion to accept the Projects Committee Minutes from July 21, 2026. Committee Member Houghton made a motion, Committee member McCann seconded, and the Committee Minutes were accepted.

2. Discussion Items

- The COO noted the full Construction Highlights report can be found in the Board materials

3. Resolutions

- Resolution 26-42 – Authorizing an agreement between the Delaware River and Bay Authority and Truffle Systems to provide a new point-of-sale system for Cape May-Lewes ferry vessels

  The COO presented the Resolution to authorize the Authority to hire Truffle Systems to provide a new point-of-sale system for Cape May-Lewes ferry vessels.
  Committee Chair Mehaffey called for a motion to accept the resolution to which Committee Member Houghton made a motion, seconded by Committee Member McCann and Projects Committee concurred with the recommendation to accept and authorize the action to be presented to the full Board of Commissioners later today.

- Resolution 26-43 – Authorizing An Agreement Between the Delaware River and Bay Authority and WSP USA Inc., To Provide General Engineering Consulting Services for the Delaware Memorial Bridge, First and Second Structures.
- Resolution 26-44– Authorizing An Agreement Between the Delaware River and Bay Authority and HDR Engineering, Inc, To Provide General Engineering Consulting Services for the Delaware Memorial Bridge, First and Second Structures.
- Resolution 26-45 – Authorizing An Agreement Between the Delaware River and Bay Authority and HNTB Corporation, To Provide General Engineering Consulting Services for the Delaware Memorial Bridge, First and Second Structures.

  The COO presented the Resolutions to authorize the Authority to hire WSP USA Inc, HDR Engineering, Inc, and HNTB Corporation to Provide General Engineering Consulting Services for The Delaware Memorial Bridge, First and Second Structures.
  Committee Chair Mehaffey called for a motion to accept the resolution to which Committee Member Houghton made a motion, seconded by Committee Member Faust and Projects Committee concurred with the recommendation to accept and authorize the action to be presented to the full Board of Commissioners later today.

4. Bids

- **DMB-26-03 I-295 Misc. Roadway Improvements 2026**

  A public bid opening was held on August 26, 2026, in which (4) bids were submitted.

  The COO recommended awarding the contract, in the amount of $793,806.50, to Road-Con Inc, of West Chester, PA

  Committee Chair Mehaffey called for a motion to accept the bid, to which Committee Member Houghton made a motion, seconded by Committee member McCann and Projects Committee concurred with the recommendation to accept and authorize the action to be presented to the full Board of Commissioners later today.

- **CMLF-L26-05 Maintenance Dredging at Lewes Terminal**

  A public bid opening was held on August 26, 2026, in which (2) bids were submitted.

  The COO recommended awarding the contract, in the amount of $6,495,000.00, to Weeks Marine of Cranford, NJ.

  Committee Chair Mehaffey called for a motion to accept the bid, to which Committee Member Houghton made a motion, seconded by Committee member McCann and Projects Committee concurred with the recommendation to accept and authorize the action to be presented to the full Board of Commissioners later today.

- **ILG-25-01 Parking Lot – Jet Blast Fence**

  A public bid opening was held on August 26, 2026, in which (5) bids were submitted.

  The COO recommended awarding the contract, in the amount of $277,571.00, to Ocean Construction LLC, of Williamstown. NJ.

  Committee Chair Mehaffey called for a motion to accept the bid, to which Committee Member McCann made a motion, seconded by Committee member Faust and Projects Committee concurred with the recommendation to accept and authorize the action to be presented to the full Board of Commissioners later today

- **ILG-25-12 Hangar 2 Tenant Repairs – HVAC**

  A public bid opening was held on August 26,2026 in which (1) bid was submitted.

  The COO recommended rejecting the bid, in the amount of $2,848,200.00, to Gaudelli Brothers, Inc of Millville, NJ, and putting the contract out for rebidding.

Committee Chair Mehaffey called for a motion to reject the bid, to which Committee Member McCann made a motion, seconded by Committee member Faust and Projects Committee concurred with the recommendation to reject the action to be presented to the full Board of Commissioners later today

- **ILG-26-01 Building I-13 Roof Repairs**

  A public bid opening was held on August 19, 2026, in which (3) bids were submitted.

  The COO recommended awarding the contract, in the amount of $300,000.00, to Firstline Contracting, Inc of New Hyde Park, NY.

  Committee Chair Mehaffey called for a motion to accept the bid, to which Committee Member McCann made a motion, seconded by Committee member Houghton and Projects Committee concurred with the recommendation to accept and authorize the action to be presented to the full Board of Commissioners later today

5. Project Close-outs

- **DMB-25-03B High Mast Lighting Replacements**

  The COO recommended close-out of the contract and final payment to Mclean Contracting CO of Glen Burnie, MD with a final contract amount of $2,425,435.50

  Committee Chair Mehaffey called for a motion to approve the closeout, to which Committee Member Houghton made a motion, seconded by Committee member McCann and Projects Committee concurred with the recommendation and authorized the closeout action to be presented to the full Board of Commissioners later today.

- **MIV-24-B Rehabilitate Taxiway A - Phase 3**

  The COO recommended close-out of the contract and final payment to South State of Bridgeton, NJ with a final contract amount of $1,874,286.88.
  Committee Chair Mehaffey called for a motion to approve the closeout, to which Committee Member Houghton made a motion, seconded by Committee member McCann and Projects Committee concurred with the recommendation and authorized the closeout action to be presented to the full Board of Commissioners later today.

6. Contractor Payment Review:
   The COO reviewed for the Committee the monthly construction contractor payment summary to be made for the work completed through August 2026 for (15) payments totaling approximately $4 million for projects at the bridge, ferry, and airports. The COO reviewed for the Committee the monthly construction contractor payment summary to be made for the work completed through July 2026 for (11) payments totaling approximately $8 million for projects at the bridge, ferry, and airports.

7. With no further business to discuss, Board Chair Ransome called for a motion to adjourn; Committee Vice-Chair Houghton made a motion, seconded by Committee Chair Mehaffey and the Projects Committee adjourned at 10:22 a.m.