

MINUTES OF MEETING
THE DELAWARE RIVER AND BAY AUTHORITY
The Gallery Room
Cape May Ferry Terminal
Tuesday, September 15, 2026

The meeting convened at 9:00 a.m. at the Cape May Ferry Terminal, with Chairperson Ransome presiding.

Chairperson Ransome called on the Authority Assistant Secretary to read the meeting notice. The Assistant Secretary announced that a notice of the meeting had been distributed to the offices of the Governor of New Jersey and the Governor of Delaware, to appropriate staff members and consultants, to the press in both States and to any other individuals who had indicated an interest in receiving a copy of the meeting notice.

The opening prayer was given by Chairperson Ransome, followed by the Pledge of Allegiance.

Chairperson Ransome called on the Assistant Secretary to take the roll.

Commissioners from New Jersey

M. Earl Ransome, Jr., Chairperson

Heather Baldini- via TEAMS**

Debra Behnke

Sheila McCann

James Mehaffey*

Shirley R. Wilson

Commissioners from Delaware

Michael Ratchford, Vice-Chairperson

Crystal Carey- via TEAMS

Veronica Faust

Michael Houghton***

Li Wen Lin

Ruth J. Tucker- ABSENT

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Chairperson Ransome called for the acceptance of the Agenda.

Vice Chairperson Ratchford made a motion to accept the agenda, seconded by Commissioner Behnke and the motion was carried out by a voice vote of 10-0.

Chairperson Ransome called for public comment. There was none.

Chairperson Ransome called for a motion to move to Executive Session. Commissioner Houghton made a motion, seconded by Commissioner McCann, and the motion was carried out by voice vote of 10-0.

Members of the public and certain staff were excused from the room during the Executive Session. The Executive Session started at 9:04 a.m.

*Commissioner Mehaffey arrived at 9:08 a.m.

At 9:30 a.m. Chairperson Ransome called for a motion to close the Executive Session, and recess to conduct Committee Meetings. Commissioner Houghton made a motion, seconded by Vice Chairperson Ratchford, and the motion was carried by a voice vote of 11-0.

The Committee meetings began at 9:31 a.m. and ended at 10:21 a.m. During that time, the following Committee meetings were held:

Budget & Finance
Economic Development
Personnel
Projects

At the conclusion of the Committee meetings, Chairperson Ransome called the Board meeting back to order at 10:22 a.m.

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12626. APPROVAL OF THE JULY MINUTES

Vice Chairperson Ratchford made a motion to approve meeting minutes for July 21, 2026, seconded by Commissioner Mehaffey, and approved by a voice vote of 11-0.

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12627. DELAWARE RIVER AND BAY AUTHORITY – TRAFFIC AND REVENUE SUMMARY.

The Chief Financial Officer (CFO) presented charts showing Actual versus Projected Revenues for the Delaware Memorial Bridge, the Cape May-Lewes Ferry, Airports, Delaware City-Salem Ferry Crossing and Food Service for July 2026 and August 2026. Without objection, the charts were ordered filed with the permanent records of the Authority.

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12628. DELAWARE RIVER AND BAY AUTHORITY – STATEMENT OF INCOME AND EXPENSE.

The CFO presented charts showing statements of income and expenses for July 2026 and August 2026 with comparisons to the same periods last year.

Without objection, the charts were ordered filed with the permanent records of the Authority.

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12629. DELAWARE RIVER AND BAY AUTHORITY – OPERATING
EXPENSE BY DIVISION.

The CFO presented charts for July 2026 and August 2026 showing expenses by division for the quarter to date vs. the projected quarter and for year to date vs. total budget.

Without objection, the charts were ordered filed with the permanent records of the Authority.

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12630. DELAWARE RIVER AND BAY AUTHORITY – CAPITAL
IMPROVEMENT PROGRAM.

The CFO presented charts for July 2026 and August 2026 showing the capital budgets for crossings and economic development projects and dollars committed to date for the projects. The charts also included cash expenditures spent to date for the committed projects.

Without objection, the charts were ordered filed with the permanent records of the Authority.

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12631. DELAWARE RIVER AND BAY AUTHORITY – CASH POSITION
(MARKET VALUE) FOR AUGUST 31, 2026.

The CFO presented charts showing the cash fund balances for the entire Authority for July 2026 and August 2026.

Without objection, the charts were ordered filed with the permanent records of the Authority.

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12632. PUBLIC COMMENT ON ACTION ITEMS

Chairperson Ransome noted that four (4) Contract Awards, one (1) Bid Rejection, two (2) Contract Close-Outs and ten (10) Resolutions were being considered at today's meeting.

All items requiring committee action have been reviewed and recommended for consideration during today's Committee meetings. He then called for public comments on any action items. There were no public comments.

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12633. AWARD OF CONTRACT #DMB-26-03– I-295 MISC. ROADWAY IMPROVEMENTS 2026

The Chief Operations Officer (COO) noted that a public bid opening was held on August 26, 2026. The COO and Projects Committee recommended awarding the contract to the lowest responsible bidder, Road-Con, Inc. of Chester, PA. The bid price is \$793,806.50.

A motion to award Contract DMB-26-03 to the aforementioned firm was made by Commissioner Mehaffey, seconded by Commissioner Wilson, and approved by a voice vote of 11-0.

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12634. AWARD OF CONTRACT #CMLF-L26-05 MAINTENANCE DREDGING AT LEWES TERMINAL

The Chief Operations Officer (COO) noted that a public bid opening was held on August 26, 2026. The COO and Projects Committee recommended awarding the contract to the lowest responsible bidder, Weeks Marine of Cranford, NJ. The bid price is \$6,495,000.00.

A motion to award Contract CMLF-L26-05 to the aforementioned firm was made by Commissioner Mehaffey, seconded by Commissioner Faust, and approved by a voice vote of 11-0.

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12635. AWARD OF CONTRACT # ILG-25-01 PARKING LOT- JET BLAST FENCE

The Chief Operations Officer (COO) noted that a public bid opening was held on August 26, 2026. The COO and Projects Committee recommended awarding the contract to the lowest responsible bidder, Ocean Construction LLC of Williamstown, NJ. The bid price is \$ \$277,571.00.

A motion to award Contract ILG-25-01 to the aforementioned firm was made by Commissioner Mehaffey, seconded by Commissioner Houghton, and approved by a voice vote of 11-0.

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12636. REJECTION OF BID ON CONTRACT # ILG-25-12 HANGAR 2
TENANT REPAIRS- HVAC

The Chief Operations Officer (COO) noted that a public bid opening was held on September 2, 2026. The COO and Projects Committee recommended rejecting the bid from the lone bidder, Gaudelli Bros., Inc. of Millville, NJ, in the amount of \$2,848,200.00

A motion to reject the bid for Contract ILG-25-12 was made by Commissioner Mehaffey, seconded by Commissioner Houghton, and approved by a voice vote of 11-0.

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12637. AWARD OF CONTRACT # ILG-26-01 BUILDING I-13 ROOF
REPAIRS

The Chief Operations Officer (COO) noted that a public bid opening was held on August 19, 2026. The COO and Projects Committee recommended awarding the contract to the lowest responsible bidder, Firstline Contracting Inc. of Hyde Park, NY. The bid price is \$300,000.00.

A motion to award Contract ILG-26-01 to the aforementioned firm was made by Commissioner Houghton, seconded by Commissioner Mehaffey, and approved by a voice vote of 11-0.

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12638. CLOSE-OUT CONTRACT #DMB-25-03B HIGH MAST LIGHTING
REPLACEMENTS

CONTRACT # DMB-25-03B HIGH MAST LIGHTING REPLACEMENTS to McLean Contracting Company of Glen Burnie, MD.

It is recommended that the Authority accept this project and make the final payment to the contractor. The final cost of this project is \$2,425,435.50.

A motion to close-out Contract DMB-25-03B was made by Commissioner Mehaffey, seconded by Commissioner Houghton, and approved by a voice vote of 11-0.

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12639. CLOSE-OUT CONTRACT #MIV-24-B REHABILITATE TAXIWAY A-PHASE 3

CONTRACT # MIV-24-B REHABILITATE TAXIWAY A-PHASE 3 to South State, Inc. of Bridgeton, NJ.

It is recommended that the Authority accept this project and make the final payment to the contractor. The final cost of this project is \$1,874,286.88

A motion to close-out Contract MIV-24-B was made by Commissioner Mehaffey, seconded by Commissioner Houghton, and approved by a voice vote of 11-0.

** Commissioner Baldini was offline on TEAMS at 10:32 a.m.

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12640. CHAIRPERSON'S CALL FOR RESOLUTIONS BEFORE THE BOARD

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RESOLUTION 26-37 - AUTHORIZING AUTHORITY EXPENDITURES PURSUANT TO RESOLUTION 24-17 FOR THE PERIOD JANUARY 1, 2026, THROUGH DECEMBER 31, 2026

WHEREAS, The Delaware River and Bay Authority (the "Authority") adopted Resolution 24-17 requiring Commissioner review and approval of any professional service contract, non-professional service contract, materiel contract, or supply contract valued at \$50,000 or above and any construction management or construction contract valued at \$200,000 or above; and

WHEREAS, the Authority anticipates expenditures at or above the aforementioned thresholds to the following vendors:

DELAWARE RIVER & BAY AUTHORITY
VENDORS PROJECTED BE AWARDED
A MATERIEL, SUPPLY, PROFESSIONAL SERVICE, OR NON-PROFESSIONAL SERVICE CONTRACT
VALUED \$50,000 OR ABOVE
OR
A CONSTRUCTION MANAGEMENT/CONSTRUCTION CONTRACT VALUED \$200,000 OR ABOVE
DURING THE PERIOD 1/1/26 THROUGH 12/31/26

VENDOR	PURCHASE DESCRIPTION	CLASSIFICATION	ESTIMATED
	\$		
Assurance Media, LLC	James Julian Boardroom Upgrades	State Contract	\$100,000
Atlas Toyota	Replacement Forklifts	Cooperative Contract	\$104,000
Central Restaurant Products	Kitchen Equipment for ILG Concession Area	Committee Waiver	\$70,000
The Okonite Company	Medium Voltage Bulk Cable for DMB Structures	Sole Source	\$253,000

NOW, THEREFORE, BE IT RESOLVED, that the Authority authorizes expenditures to the above-listed vendors for the described purposes and authorizes payment.

Resolution 26-37 was moved by Vice Chairperson Ratchford, seconded by Commissioner Houghton, and was approved by a roll call vote of 10-0.

Resolution 26-37- Executive Summary

Resolution: Authorizing Authority Expenditures Pursuant to Resolution 24-17 for the period January 1, 2026, through December 31, 2026.

Committee: Budget & Finance

Committee and Board Date: September 15, 2026

Purpose of Resolution: To receive Commissioner approval of the identified vendors and expenditures for those specific professional service contracts, non-professional service contracts, materiel, and supply contracts valued at \$50,000 or above, and for those specific construction management or construction contracts valued at \$200,000 or above, that otherwise would require a public competitive process per Resolution 24-17.

Purchase Detail:

Assurance Media, LLC: James Julian Boardroom Upgrades

The Authority plans to upgrade the James Julian boardroom at the Delaware Memorial Bridge Administration Building to enhance functionality, incorporating modern technology and design elements for improved meeting experiences. The replacement equipment, professional services, and implementation will be procured at prices pursuant to Assurance Media's state contract (GSS21745 AV_EQPTCONF).

Atlas Toyota: Replacement Forklifts

The Authority plans to replace two (2) forklifts that have exceeded their useful life, meet the Authority's replacement criteria, and are programmed in the Capital Equipment Plan for 2026 to be

used at Wilmington Airport and Delaware Memorial Bridge Complex. The equipment will be purchased via competitively bid cooperative contract (Sourcewell 053024-ATY).

Central Restaurant Products: Kitchen Equipment for ILG Concession Area

As part of the publicly bid construction project ILG-26-03: Departure Lounge Concession Area, the Authority plans to purchase a variety of kitchen equipment including refrigerators, freezers, coffee maker, ice machine, sink, hot food merchandiser, etc. Staff solicited four (4) quotes with Central submitting the lowest quote in accordance with the Authority's specifications. As the expenditure is over the threshold, a Committee Waiver is requested to procure the equipment and install when construction of the area is complete. 3 Budget & Finance - Resolutions

The Okonite Company: Medium Voltage Bulk Cables for DMB Structures

The Authority plans to replace the medium-voltage cable serving critical electrical systems on the Delaware Memorial Bridge. To maintain a standardized medium-voltage cable system through the bridge electrical distribution network, the Authority requires replacement cable that is fully compatible with the existing installed cable system, accessories, practices and maintenance procedures. To satisfy the Authority's engineering requirements, replacement cable must match the existing installed cable platform. Okonite is the original manufacturer of the cable currently installed throughout the bridge electrical distribution system. Procuring replacement cable from the original manufacturer ensures continuity of materials, construction, and documented product performance. While alternative manufacturers produce qualified cables, using an alternate manufacturer could introduce a different cable construction into an established system and require additional evaluation to verify compatibility. Based on the Authority's operational experience and recommendation of engineering design consultants, maintaining the existing Okonite cable platform best supports the Authority's reliability and lifecycle objectives.

Classification Definitions:

Committee Waiver. The Budget and Finance Committee, in consideration of the DRBA's overall procurement process, may increase or waive the competitive solicitation thresholds established in paragraphs 1 and 2 of Resolution 24-17 for the following reasons: operational needs and issues, a need for uniformity and continuity in materiel and services required by the Authority, and unique or special needs of the Authority including, but not limited to, the desirability of owner-furnished materiel and supplies in vessel repair, maintenance, renovation and rehabilitation (DRBA Resolution 24-17, Section 3).

Cooperative Contract. A purchase of equipment, supplies or non-professional services which, under normal circumstances, would require public competitive bidding in accordance with Resolution 24-17, however the vendor has agreed to provide the goods or services to the Authority at prices less than or equal to that vendor's respective contract pricing awarded as a result of a public and competitively bid cooperative contract intended for the use of other state and governmental entities. This purchase classification includes those "...purchases from cooperatives and/or the piggy-backing of existing publicly-bid contracts for state and governmental entities which State of Delaware or New Jersey may or may not individually publicly advertise".

Sole Source. A purchase made without a competitive process, based on the justification that only one known source exists or that only one single supplier can fulfill the requirements of the Authority. Sole source procurement is appropriate when the goods or services being acquired: are uniquely qualified to meet the objectives of the Authority; must be compatible with existing equipment; are available within a limited geographic boundary (e.g., distributor with exclusive rights or sales area); are required for use in conjunction with a grant or contract, etc. “A contract may be awarded without competition if the General Manager or Director of Operations of an Authority facility, or Police Administrator, prior to procurement, determines in writing that there is only one source for the required contract and no other reasonable alternative sources exist that will satisfy the requirements of the Authority”. (DRBA Resolution 24-17 Part 2.f.).

State Contract. A purchase of equipment, supplies, or non-professional services which, under normal circumstances, would require competitive bidding, however the vendor has agreed to provide the goods or services to the Authority at fees less than or equal to that vendor’s respective contract as awarded by the State of Delaware or New Jersey. *“Any contract for the purchase of materiel and supplies and non 4 Budget & Finance - Resolutions professional services....which contract individually exceeds \$50,000, or in the combination with other contracts, exceeds \$50,000 in any one calendar year shall be pursuant to a contract entered into by the Authority after competitive bidding. This provision shall not apply to purchases by the Authority from suppliers in cases where the Authority is purchasing at prices pursuant to contracts awarded by the States of Delaware or New Jersey for state agencies.”* (DRBA Resolution 24-17 Part 2.a.)

**Commissioner Baldini returned on TEAMS at 10:38

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RESOLUTION 26-38 – AUTHORIZING AN AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND DSC SOLUTIONS TO PROVIDE AIRPORT JANITORIAL SERVICES

WHEREAS, The Delaware River and Bay Authority (the “Authority”) is a bi-state Authority of the State of Delaware and the State of New Jersey, created by compact, that operates and maintains Wilmington Airport, Delaware Airpark, Millville Airport, and Cape May Airport; and

WHEREAS, the Authority seeks to engage a commercial cleaning firm to provide cleaning services at the above airport locations (hereinafter, the “Services”); and

WHEREAS, the Authority publicly advertised an Advertisement for Bids for Airport Janitorial Services in compliance with Resolution 24-17, as amended, which governs the Authority’s public solicitation and approval thresholds for all purchases; and

WHEREAS, the Authority received two (2) bids in response to the Advertisement for Bids, the lowest of which was submitted by DSC Solutions; and

WHEREAS, with the consent of the Chairperson and Vice-Chairperson of the Board of Commissioners, the Authority desires to enter into a Contract with DSC Solutions; and

WHEREAS, the Authority desires to enter into a Contract with DSC Solutions for an initial base term of one (1) year, with the Authority having the sole discretion to extend the Contract for up to two (2) additional consecutive one-year terms; and

WHEREAS, the Budget & Finance Committee has reviewed this recommendation and concurs; and

THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of a Contract with DSC Solutions to provide the Services to the Authority, and, with the advice and consent of Counsel, to have such Contract executed by the Chairperson, Vice-Chairperson and Executive Director.

Resolution 26-38 was moved by Commissioner Houghton, seconded by Commissioner Mehaffey, and was approved by a roll call vote of 11-0.

Resolution 26-38- Executive Summary

Resolution: Authorizes an agreement between the Authority and DSC Solutions to provide Janitorial Services at Wilmington Airport, Delaware Airpark, Millville Airport, and Cape May Airport.

Committee: Budget & Finance Committee

Committee/Board Date: September 15, 2026

Purpose of Resolution: The Authority seeks to engage a commercial cleaning firm to provide cleaning services at Wilmington Airport, Delaware Airpark, Millville Airport, and Cape May Airport.

Background for Resolution: The following firms submitted a Bid to provide the Services:

ABS Facility Solutions
DSC Solutions

Fixed-price lump-sum bids were submitted by each Bidder for each possible term (Base and 2 Options). The responsible firm that submitted the lowest Total Price Bid was DSC Solutions. The Resolution approves the Authority to proceed with the Base Bid portion of the Bid (\$261,000) and allows the Authority at its sole discretion to extend the Contract for two (2) additional consecutive one-year terms (\$261,000 and \$263,500).

The procedures leading to this Resolution followed the requirements of Resolution 24-17, which governs the Authority's solicitation and approval thresholds for all purchases.

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**RESOLUTION 26-39 – ADOPTION OF A STATEMENT OF POLICY RELATING TO
PROCEDURES FOR NO-BID SITUATIONS FOR DRY-DOCKING REPAIR PROJECTS**

WHEREAS, the Cape May–Lewes Ferry (“CMLF”) operates within a limited market of qualified shipyards that are located within a reasonable distance of its service area and that maintain limited drydock availability; and

WHEREAS, the Delaware River and Bay Authority’s (the “Authority”) CMLF vessels are subject to mandatory drydocking and maintenance requirements that must be completed within prescribed regulatory and operational timeframes; and

WHEREAS, failure to complete required repairs or drydocking within these timeframes may result in vessels being removed from service adversely impacting services provided to the traveling public or in regulatory non-compliance; and

WHEREAS, the Authority desires to adopt a statement of policy governing situations following no responsive bids or bids that substantially exceed the budget that have been rejected by the Board of Commissioners for a publicly bid shipyard dry-docking repair project where the unexpected failure of the competitive procurement process combined with limited shipyard capacity and impending regulatory and operational deadlines would create a situation where public rebidding could not reasonably be completed without risking vessel unavailability, interruption of public transportation services or regulatory non-compliance; and

THEREFORE, BE IT RESOLVED, that the Authority hereby approves and adopts the attached *Guidelines Following No-Bid Response to Public Advertisement for Bids for Critical Shipyard Dry-Docking Repair Services*.

Resolution 26-39 was moved by Commissioner Houghton, seconded by Vice Chairperson Ratchford, and was approved by a roll call vote of 11-0.

Resolution 26-39 Executive Summary Sheet

Resolution: Adopts a Statement of Policy governing situations following no responsive bids or bids that substantially exceed the budget that have been rejected by the Board of Commissioners for a publicly bid shipyard dry-docking repair project.

Committee: Budget & Finance Committee

Committee/

Board Date: September 15, 2026

Purpose of Resolution: Following receipt of no responsive bids or bids that substantially exceed the budget that have been rejected by the Board of Commissioners for a publicly bid shipyard dry-docking repair project and a critical timing determination, the Authority will have the ability to solicit quotations from qualified and responsible shipyards that subscribed to the original Contract Documents.█

Background for Resolution: The Authority's CMLF vessels operate within a limited market of qualified shipyards that are located within a reasonable distance of its service area and that maintain limited drydock availability. There are times when the Authority publicly bids a dry-docking repair project and does not receive any responsive bids or only receives bids that substantially exceed the budget that have been rejected by the Board of Commissioners for such dry-docking repair project. In some cases, there is an urgent need for such dry-docking repair projects to be completed that limit the Authority's ability to public rebid such dry-docking repair projects.

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RESOLUTION 26-40 LEASE AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND LEWIS TREE SERVICE, INC AT THE MILLVILLE AIRPORT

WHEREAS, The Delaware River and Bay Authority (the "Authority"), is the operator of Millville Airport (the "Airport"), Millville, New Jersey; and

WHEREAS, Lewis Tree Service, Inc. ("Lewis Tree") desires to lease approximately one (1) acre of land at the Millville Airport in order to park equipment and supplies in certain portions of the Airport; and

WHEREAS, Lewis Tree is a contractor for Atlantic City Electric working on a project to cut trees encroaching on electric lines; and

WHEREAS, Lewis Tree has agreed to pay the Authority annual rent in the amount of \$9,000.00 for the parcel; and

WHEREAS, the initial term of the Lease Agreement ("Agreement") is for One (1) year; and

WHEREAS, Lewis Tree shall have the right to one (1) renewal option of one (1) year, subject to the prior approval of the Lessor and

WHEREAS, both parties shall have the right to terminate the Agreement by giving thirty (30) days written notice and

WHEREAS, the rent shall adjust annually during each renewal term by the Consumer Price Index (CPI); and

NOW, THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of the Lease Agreement with Lewis Tree Service, Inc. and, with the consent of counsel, to have such Agreement executed by the Chairperson, Vice Chairperson and the Executive Director.

Resolution 26-40 was moved by Commissioner Houghton, seconded by Vice Chairperson Ratchford, and was approved by a roll call vote of 11-0.

Resolution 26-40- Executive Summary

Resolution: Authorizing the Execution of the Lease Agreement between the Delaware River and Bay Authority and Lewis Tree Service, Inc. at the Millville Airport.

Committee: Economic Development

Committee Date: September 15, 2026

Board Date: September 15, 2026

Purpose of Resolution: To permit the Executive Director, Chairperson and Vice Chairperson to execute and deliver a Lease Agreement for land at the Millville Airport.

Background for Resolution: The Delaware River and Bay Authority operates the Millville Airport. Lewis Tree Service, Inc. is a contractor for Atlantic City Electric, working on a project to cut trees encroaching on electric lines. They are currently a short-term lessee and desire additional term to park equipment and supplies associated with their utility work for Atlantic City Electric. The annual rent is based upon the current land rental rate at the airport, with appropriate rent adjustments over the term of the Lease.

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RESOLUTION 26-41 – AUTHORIZING A LEASE AND OPERATING AGREEMENT FOR FOOD, BEVERAGE, AND RETAIL CONCESSION BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND HEART FULL OF SOUL, LLC, DBA: SKY+GO, AT THE NEW CASTLE AIRPORT.

WHEREAS, The Delaware River and Bay Authority (the “Authority”) is a bi-state Authority of the State of Delaware and the State of New Jersey that operates the New Castle Airport (“ILG”) in New Castle, Delaware; and

WHEREAS, the Authority wishes to retain a Concessionaire to operate a food, beverage and retail concession comprising of 470 sf. in ILG’s terminal passenger gate; and

WHEREAS, the Authority publicly advertised a Request for Proposals (“RFP”) for qualified concessionaires; and

WHEREAS, following evaluation of each proposal received, Heart Full of Soul, LLC., d/b/a Sky+Go was selected as the most desirable Proposer; and

WHEREAS, the Authority wishes to enter into a Concession Agreement (“Agreement”) with Sky+Go; and

WHEREAS, the initial term of the Agreement shall be for five (5) years, with the Authority having the option to renew the Agreement for two (2) additional one (1) year terms; and

WHEREAS, the Concessionaire will pay the Authority a fee based on sales commission and rent throughout the term of the Agreement; and

NOW, THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of a Concession Agreement with Sky+Go to operate a food, beverage and retail concession at ILG, and, with the advice and consent of Counsel, to have such Agreement executed by the Chairperson, Vice-Chairperson and Executive Director.

Resolution 26-41 was moved by Vice Chairperson Ratchford seconded by Commissioner Mehaffey and was approved by a roll call vote of 11-0.

Resolution 26-41 Executive Summary Sheet

Resolution: Authorizes the execution of a Concession Agreement between the Authority and Sky+Go to operate as a food, beverage and retail Concessionaire in the passenger gate area at ILG.

Committee: Economic Development

Committee/

Board Date: September 15, 2026

Purpose of Resolution: To authorize a Concession and Lease Agreement between the Authority and Sky+Go to serve as a food, beverage and retail Concessionaire in the ILG passenger gate area.

Background for Resolution: The Authority publicly advertised a Request for Proposals (“RFP”) for qualified Concessionaires to operate a food, beverage and retail concession comprising of 470 sf. in ILG’s passenger gate area. After evaluating Proposals, Sky+Go best met the needs of the Authority and its customers at ILG through its product offering, service, pricing, quality and other contractual factors including commission on gross receipts.

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RESOLUTION 26-42 - AUTHORIZING AN AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND TRUFFLE SYSTEMS TO PROVIDE A NEW POINT OF SALE SYSTEM FOR THE CAPE MAY-LEWES FERRY VESSELS

WHEREAS, The Delaware River and Bay Authority (the “Authority”) is a bi-state Authority of the State of Delaware and the State of New Jersey, created by compact, that operates and maintains the Cape May-Lewes Ferry (“CMLF”); and

WHEREAS, the Authority seeks to purchase a modern, reliable and marine-grade food and beverage Point of Sale system (hereinafter, the “POS System”) to replace the outdated concession system that is currently being used on CMLF vessels; and

WHEREAS, the Authority publicly advertised a Request for Proposals (“RFP”) for the POS System in compliance with Resolution 24-17, as amended, which governs the Authority’s public solicitation and approval thresholds for all purchases; and

WHEREAS, the Authority received eight (8) responses to the RFP and performed a preliminary evaluation of each proposal and ranked each response in accordance with the advertised selection criteria and selected the top five (5) respondents to interview for further consideration; and

WHEREAS, following the interviews and a final evaluation of the top five (5) respondents, the proposal submitted by Truffle Systems (“Truffle”) was awarded the most favorable ranking, and the Authority conducted an analysis of the firm’s estimated fees to provide the POS System, the total of which is not to exceed Ninety-Two Thousand Four Hundred Dollars (\$92,400.00), and has determined such fees to be fair and reasonable; and

WHEREAS, with the consent of the Chairperson and Vice Chairperson of the Board of Commissioners, the Authority desires to enter into a Contract with Truffle to provide the Ferry POS System; and

WHEREAS, the Projects Committee has reviewed this recommendation and concurs; and

THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of a Contract with Truffle to provide the POS System to the Authority, and to have such Contract executed by the Executive Director or his assignee

Resolution 26-42 was moved by Vice Chairperson Ratchford, seconded by Commissioner Houghton, and was approved by a roll call vote of 11-0.

Resolution 26-42 Executive Summary Sheet

Resolution: Authorizes an agreement between the Authority and Truffle Systems to provide a new Point-of-Sale system for ferry vessels

Committee: Projects Committee

Committee/Board Date: September 15, 2026

Purpose of Resolution: The Authority seeks to purchase a modern, reliable and marine-grade food and beverage Point-of-Sale system to replace the outdated concession system that is currently being used on CMLF vessels.

Background for Resolution: The following firms submitted a proposal in response to the RFP; Firms noted with an asterisk were short-listed:

Agilysys*
Anchor Operating System*
Cinchio Solutions
Common CENTS Solutions

DBS*
FSH Technologies
Toast*
Truffle Systems*

A Consultant Selection Committee performed an evaluation of each submission and utilized the advertised evaluation criteria to establish a ranked list and short-listed the top five submissions for interviews. Following interviews the top five firms were reevaluated and Truffle receiving the highest ranking. The Authority conducted an analysis of the firm's proposed fees for the Services and has determined them to be fair and reasonable.

The procedures leading to this Resolution followed the requirements of Resolution 24-17, which governs the Authority's solicitation and approval thresholds for all purchases.

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RESOLUTION 26-43 - AUTHORIZING AN AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND WSP USA INC., TO PROVIDE GENERAL ENGINEERING CONSULTING SERVICES FOR THE DELAWARE MEMORIAL BRIDGE, FIRST AND SECOND STRUCTURES

WHEREAS, The Delaware River and Bay Authority (the "Authority") is a bi-state Authority of the State of Delaware and the State of New Jersey created by Compact, which operates and maintains the Delaware Memorial Bridge and the adjoining infrastructure; and

WHEREAS, the Authority seeks to engage three (3) qualified professional engineering teams to provide "on-call" general engineering consulting ("GEC") services for projects associated with the Delaware Memorial Bridge and its adjoining infrastructure (the "Services"); and

WHEREAS, the Authority publicly advertised a Request for Qualifications ("RFQ") for "on-call" GEC services for the Delaware Memorial Bridge in accordance with DRBA Resolution 24-17, as amended, which governs the Authority's public procurement procedures and thresholds; and

WHEREAS, the Authority received six (6) responses to the RFQ, performed a thorough evaluation of each respondent's qualifications, ranked each response in accordance with the advertised selection criteria and selected the top three (3) respondents to interview for further consideration; and

WHEREAS, following the interviews and final evaluation WSP USA INC., was designated as one of the three firms intended for award and the Authority conducted an analysis of the Fee Schedule proposed by the firm, and, following negotiations, determined the maximum labor rates and fees to be fair and reasonable; and

WHEREAS, the Authority desires to enter into a Master Service Agreement with WSP USA INC., for a base term of four (4) years, with the Authority having the option to extend the Agreement for two (2) additional years following the expiration of said base term, such option

term subject to prior authorization by the Projects Committee and the Chairperson and Vice-Chairperson of the Board of Commissioners; and

WHEREAS, the Projects Committee has reviewed this recommendation and concurs; and

THEREFORE BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of a Master Services Agreement with WSP USA INC., to provide the Services, and, with the advice and consent of Counsel, to have such Master Service Agreement executed by the Chairperson, Vice-Chairperson and Executive Director.

Resolution 26-43 was moved by Commissioner Houghton, seconded by Commissioner Mehaffey, and was approved by a roll call vote of 11-0.

Resolution 26-43- Executive Summary

Resolution: Authorizes an agreement between the Authority and WSP USA Inc., to provide “on-call” General Engineering Services for future projects associated with the Delaware Memorial Bridge and its adjoining infrastructure.

Committee: Projects Committee

Committee/

Board Date: September 15, 2026

Purpose of Resolution: The Authority requires the assistance of a variety of professional engineering teams necessary to provide “on-call” general engineering consulting (“GEC”) services for projects associated with the Delaware Memorial Bridge and its adjoining infrastructure.

Background for Resolution: The procedures leading to this Resolution followed the requirements of Resolution 24-17, as amended, which governs the Authority’s public procurement procedures and thresholds.

The Authority received and evaluated the qualifications submitted by the following firms; Firms noted with an asterisk were short-listed:

Greenman-Pedersen, Inc.
HDR Engineering, Inc.*
HNTB Corporation*
STV Inc.
T.Y. Lin International
WSP USA Inc.*

A Consultant Selection Committee performed an evaluation of each submission and utilized the advertised evaluation criteria to establish a ranked list and short-listed the top three submissions for interviews. Following interviews the top firms were reevaluated and the Authority conducted an

analysis of WSP USA INC's proposed fees for the Services and determined them to be fair and reasonable. The price/cost of each work order/task assigned to WSP USA INC. will be negotiated at the individual work order/task assignment-level and compensation rates shall not exceed the maximum fees included in the Master Service Agreement.

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RESOLUTION 26-44 - AUTHORIZING AN AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND HNTB CORPORATION TO PROVIDE GENERAL ENGINEERING CONSULTING SERVICES FOR THE DELAWARE MEMORIAL BRIDGE, FIRST AND SECOND STRUCTURES

WHEREAS, The Delaware River and Bay Authority (the "Authority") is a bi-state Authority of the State of Delaware and the State of New Jersey created by Compact, which operates and maintains the Delaware Memorial Bridge and the adjoining infrastructure; and

WHEREAS, the Authority seeks to engage three (3) qualified professional engineering teams to provide "on-call" general engineering consulting ("GEC") services for projects associated with the Delaware Memorial Bridge and its adjoining infrastructure (the "Services"); and

WHEREAS, the Authority publicly advertised a Request for Qualifications ("RFQ") for "on-call" GEC services for the Delaware Memorial Bridge in accordance with DRBA Resolution 24-17, as amended, which governs the Authority's public procurement procedures and thresholds; and

WHEREAS, the Authority received six (6) responses to the RFQ, performed a thorough evaluation of each respondent's qualifications, ranked each response in accordance with the advertised selection criteria and selected the top three (3) respondents to interview for further consideration; and

WHEREAS, following the interviews and final evaluation HNTB CORPORATION was designated as one of the three firms intended for award and the Authority conducted an analysis of the Fee Schedule proposed by the firm, and, following negotiations, determined the maximum labor rates and fees to be fair and reasonable; and

WHEREAS, the Authority desires to enter into a Master Service Agreement with HNTB CORPORATION for a base term of four (4) years, with the Authority having the option to extend the Agreement for two (2) additional years following the expiration of said base term, such option term subject to prior authorization by the Projects Committee and the Chairperson and Vice-Chairperson of the Board of Commissioners; and

WHEREAS, the Projects Committee has reviewed this recommendation and concurs; and

THEREFORE BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of a Master Services Agreement with HNTB CORPORATION to provide the Services, and, with the advice and consent of Counsel, to have such Master Service Agreement executed by the Chairperson, Vice-Chairperson and Executive Director.

Resolution 26-44 was moved by Commissioner Mehaffey, seconded by Vice Chairperson Ratchford and was approved by a roll call vote of 11-0.

Resolution 26-44- Executive Summary

Resolution: Authorizes an agreement between the Authority and HNTB CORPORATION to provide “on-call” General Engineering Services for future projects associated with the Delaware Memorial Bridge and its adjoining infrastructure.

Committee: Projects Committee

Committee/

Board Date: September 15, 2026

Purpose of Resolution: The Authority requires the assistance of a variety of professional engineering teams necessary to provide “on-call” general engineering consulting (“GEC”) services for projects associated with the Delaware Memorial Bridge and its adjoining infrastructure.

Background for Resolution: The procedures leading to this Resolution followed the requirements of Resolution 24-17, as amended, which governs the Authority’s public procurement procedures and thresholds.

The Authority received and evaluated the qualifications submitted by the following firms; Firms noted with an asterisk were short-listed:

Greenman-Pedersen, Inc.
HDR Engineering, Inc.*
HNTB Corporation*
STV Inc.
T.Y. Lin International
WSP USA Inc.*

A Consultant Selection Committee performed an evaluation of each submission and utilized the advertised evaluation criteria to establish a ranked list and short-listed the top three submissions for interviews. Following interviews the top firms were reevaluated and the Authority conducted an analysis of HNTB CORPORATION’s proposed fees for the Services and determined them to be fair and reasonable. The price/cost of each work order/task assigned to HNTB CORPORATION will be negotiated at the individual work order/task assignment-level and compensation rates shall not exceed the maximum fees included in the Master Service Agreement.

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RESOLUTION 26-45 - AUTHORIZING AN AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND HDR ENGINEERING, INC., TO PROVIDE GENERAL ENGINEERING CONSULTING SERVICES FOR THE DELAWARE MEMORIAL BRIDGE, FIRST AND SECOND STRUCTURES

WHEREAS, The Delaware River and Bay Authority (the “Authority”) is a bi-state Authority of the State of Delaware and the State of New Jersey created by Compact, which operates and maintains the Delaware Memorial Bridge and the adjoining infrastructure; and

WHEREAS, the Authority seeks to engage three (3) qualified professional engineering teams to provide “on-call” general engineering consulting (“GEC”) services for projects associated with the Delaware Memorial Bridge and its adjoining infrastructure (the “Services”); and

WHEREAS, the Authority publicly advertised a Request for Qualifications (“RFQ”) for “on-call” GEC services for the Delaware Memorial Bridge in accordance with DRBA Resolution 24-17, as amended, which governs the Authority’s public procurement procedures and thresholds; and

WHEREAS, the Authority received six (6) responses to the RFQ, performed a thorough evaluation of each respondent’s qualifications, ranked each response in accordance with the advertised selection criteria and selected the top three (3) respondents to interview for further consideration; and

WHEREAS, following the interviews and final evaluation HDR ENGINEERING, INC. was designated as one of the three firms intended for award and the Authority conducted an analysis of the Fee Schedule proposed by the firm, and, following negotiations, determined the maximum labor rates and fees to be fair and reasonable; and

WHEREAS, the Authority desires to enter into a Master Service Agreement with HDR ENGINEERING, INC. for a base term of four (4) years, with the Authority having the option to extend the Agreement for two (2) additional years following the expiration of said base term, such option term subject to prior authorization by the Projects Committee and the Chairperson and Vice-Chairperson of the Board of Commissioners; and

WHEREAS, the Projects Committee has reviewed this recommendation and concurs; and

THEREFORE BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of a Master Services Agreement with HDR ENGINEERING, INC., to provide the Services, and, with the advice and consent of Counsel, to have such Master Service Agreement executed by the Chairperson, Vice-Chairperson and Executive Director.

Resolution 26-45 was moved by Commissioner Houghton, seconded by Vice Chairperson Ratchford, and was approved by a roll call vote of 11-0.

Resolution 26-45- Executive Summary

Resolution: Authorizes an agreement between the Authority and HDR ENGINEERING, INC. to provide “on-call” General Engineering Services for future projects associated with the Delaware Memorial Bridge and its adjoining infrastructure.

Committee: Projects Committee

Committee/

Board Date: September 15, 2026

Purpose of Resolution: The Authority requires the assistance of a variety of professional engineering teams necessary to provide “on-call” general engineering consulting (“GEC”) services for projects associated with the Delaware Memorial Bridge and its adjoining infrastructure.

Background for Resolution: The procedures leading to this Resolution followed the requirements of Resolution 24-17, as amended, which governs the Authority’s public procurement procedures and thresholds.

The Authority received and evaluated the qualifications submitted by the following firms; Firms noted with an asterisk were short-listed:

Greenman-Pedersen, Inc.
HDR Engineering, Inc.*
HNTB Corporation*
STV Inc.
T.Y. Lin International
WSP USA Inc.*

A Consultant Selection Committee performed an evaluation of each submission and utilized the advertised evaluation criteria to establish a ranked list and short-listed the top three submissions for interviews. Following interviews the top firms were reevaluated, and the Authority conducted an analysis of HDR ENGINEERING, INC.’s proposed fees for the Services and determined them to be fair and reasonable. The price/cost of each work order/task assigned to HDR ENGINEERING, INC., will be negotiated at the individual work order/task assignment-level and compensation rates shall not exceed the maximum fees included in the Master Service Agreement.

*** Commissioner Houghton departed the meeting at 10:43 a.m.

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RESOLUTION 26-46 – RESOLUTION BY THE DELAWARE RIVER AND BAY AUTHORITY AUTHORIZING MODIFICATIONS TO THE BENEFITS PLAN DESIGN

WHEREAS, the Delaware River and Bay Authority (the “Authority”) is committed to providing its employees and retirees a comprehensive core benefits program; and

WHEREAS, the Authority is responsible for prudent financial governance with respect to those core benefits; and

WHEREAS, dental benefits are included in the Authority's comprehensive core benefits program; and

WHEREAS, the Personnel Committee has reviewed the proposed recommendation to add a voluntary buy-up option to the current self-insured dental benefit plan, offering more flexibility for full-time employees, and to purchase at the employee's expense an enhancement to the existing base dental plan, and recommends approval thereof to the Commissioners.

NOW, THEREFORE, BE IT RESOLVED that the Delaware River and Bay Authority hereby approves the following modifications to be implemented January 1, 2027 (as described in detail on Exhibit A, which is incorporated herein by reference):

The self-insured dental plan will continue to include a base plan paid 100% by the Authority to the active full-time employees and retirees and will have added a voluntary buy-up plan for active full-time employees only who will pay their share of the cost difference above the base plan cost; the dental plan design changes are as follows:

The addition of a voluntary "buy-up" option for all full-time active employees at their cost will include the following:

- Increase the yearly maximum for services per individual from \$1,500 to \$2,000
- Addition of orthodontic coverage for all adults regardless of age to include a lifetime maximum of \$3,000
- Addition of a plan rider to include language to provide for Women's Health Benefits
- Addition of a plan rider to include language to exclude any basic and preventative services from the calendar year maximums

The following enhancements will be added to the "base" plan for our current dental plan which is paid 100% by the Authority:

- Addition of a plan rider to include language to provide for Women's Health Benefits
- Addition of a plan rider to include language to exclude any basic and preventative services from the calendar year maximums

NOW, THEREFORE, BE IT FURTHER RESOLVED, that Section X. Employee Benefits of the Authority Personnel Manual, under Permanent Full-Time Employees, Subsection C. Dental Insurance, to be deleted in its entirety and replaced with the following:

C. ****DENTAL INSURANCE-** A Dental Service Base Plan is available at no personal cost to all permanent full-time employees, spouses, and dependent children as well as retirees. Dependent

children include unmarried children from age 2 to age 26, unmarried children to age 26 if attending an accredited school, college, or university on a full-time basis, or unmarried children age 19 or older who are incapable of self-support because of physical or mental disability that commenced prior to reaching age 26 and who are dependent upon the employee for support. A voluntary buy-up option for only the permanent full-time employees, spouses, and dependent children is also available but at the employee's personal cost share for the difference of the base plan.

Resolution 26-46 was moved by Vice Chairperson Ratchford, seconded by Commissioner Faust, and was approved by a roll call vote of 10-0.

Resolution 26-46- Executive Summary

Resolution: Authorizing Modifications to the Benefits Plan Design

Committee: Personnel

Committee/Board Date: September 15, 2026

Purpose of Resolution: To approve the proposed recommendations to the dental benefit plan design for actives and retirees as described in Exhibit A (which is incorporated herein by reference) as presented by the Chief Human Resources Officer.

Background for Resolution: The Delaware River and Bay Authority (Authority) is committed to the health and well-being of our employees and retirees. During annual renewals, the Authority reviews benefit administration and costs to determine recommended modifications, including but not limited to benefit plan design changes and vendor/carrier changes, compared with industry trends and employee/retiree population utilization. The Authority currently provides a self-insured dental plan aligned with industry standards and a competitively attractive plan design. The Authority received and evaluated insurance plan proposals submitted from Delta Dental, our current vendor, and, with assistance from the Authority's independent employee benefits consultant, identified an outline of the proposed dental benefits plan design enhancements as follows: The self-insured dental benefit plan will now include two (2) options as follows: a. Base Plan paid 100% by the Authority for active full time employees and retirees, and b. Voluntary Buy-Up Option for active full-time employees only (employees to pay the difference between buy-up plan and base plan).

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12641. EXECUTIVE DIRECTOR'S COMMENTS

The Executive Director discussed the August 12, 2026 event at Veterans Memorial Park celebrating the completion of the \$89 million Ship Collision Protection System and the 75th Anniversary of the first span of the Delaware Memorial Bridge. Mr. Coppadge noted that the event was well-organized and attended by more than 200 community and civic leaders. The Executive Director, who remarked that the planning was extensive and involved many conversations. He extended his sincere appreciation for outstanding work by James Salmon, Ceil Smith and the committee members involved. Mr. Coppadge also thanked

the maintenance team for their incredible work at Veterans Memorial Park for that day. He further stated that the grounds were impeccable and DRBA was very well represented. Mr. Coppadge also thanked the Commissioners for attending the event and their support.

Mr. Coppadge also recounted U.S. Senator Cory Booker's August 28, 2026, visit to the Cape May Ferry terminal where he announced \$30 million in federal funding for a second diesel-hybrid ferry vessel. Senator Booker enjoyed a tour given by Director of Ferry Operations Heath Gehrke, viewed renderings of the vessel and was extremely gracious, speaking positively about South Jersey and the Ferry's impact on Cape May County and New Jersey. Mr. Coppadge congratulated the Ferry team for an outstanding job preparing the vessel and terminal. The Executive Director also recognized Chairperson Ransome and Commissioner Behnke for attending the event and thanked them for their support.

In closing, the Executive Director reminded the Board of the following upcoming activities and events:

- Federal Transit Administration Final Report
- Leadership Roundtable in Cape May- October 28-29
- Employee Town Halls- October-November
- ILG Terminal Dedication event with former U.S. Senator Thomas R. Carper – First Quarter of 2027 at the request of the family

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12642. COMMISSIONERS PUBLIC FORUM

Chairperson Ransome echoed Mr. Coppadge's thoughts on the two August events. The Chairperson noted that he attended both recent events, which were successfully executed, and commended James Salmon on his vision for the events.

With no further comments, a motion to adjourn the Board meeting at 10:53 a.m. was made by Vice Chairperson Ratchford, seconded by Commissioner Faust, and approved by a voice vote of 10-0.

Respectfully submitted,

THE DELAWARE RIVER AND BAY AUTHORITY

James Salmon
Assistant Secretary